2019-2020 SEASON
ABOUT US SPEEDSKATING

Representing the fastest human-powered sport in the world, US Speedskating (USS) is a non-profit organization recognized by the United States Olympic and Paralympic Committee (USOPC) and the International Skating Union (ISU) as the governing body for the sport of speed skating in the United States.

USS MISSION

Its mission is to be a premier speed skating organization in the world through excellence in leadership, development and performance. To date, USS has won 88 Olympic medals, making it the most successful winter sport in the United States. In addition to its elite programs, USS is responsible for the grassroots development of speed skating.

LONG TRACK

- Olympic event since 1924
- The fastest, human-powered, sport in the world
- Skaters compete on a 400-meter oval
- Athletes compete in pairs
- Team Pursuit, Team Sprint and Mass Start events
- Skaters race counter-clockwise

SHORT TRACK

- Olympic event since 1992
- Pack style races
- Individual, mixed-gender relay events
- Skaters compete on a 111.12m track
- It’s NASCAR on ice
- Competition reduces the field through elimination until the final round
- Skaters race counter-clockwise
USS STAFF

ADMINISTRATIVE STAFF
Ted Morris, Executive Director
dtmorris@usspeedskating.org
Dale Schoon, Director of Finance
dschoon@usspeedskating.org
Andrea DiCristoforo, Marketing/Comms Coordinator
adicristoforo@usspeedskating.org
Marion Wohlrab, Events/Membership Director
mwohlrab@usspeedskating.org
Sara Bowles, Membership Coordinator
sbowles@usspeedskating.org

HIGH PERFORMANCE STAFF
Bryce Holbech, Sport Operations Director
bbholbech@usspeedskating.org
Shane Domer, High Performance Director
sdomer@usspeedskating.org
Chris Needham, Talent ID Coordinator
cneedham@usspeedskating.org
Andrew Stuart, Strength/Conditioning Coach
astuart@usspeedskating.org
Sam Carroll, High Performance Manager
scarroll@usspeedskating.org
Nick Galli, Sports Psychologist
dr.nickgalli@gmail.com
Karen Ocwieja, ST Athletic Trainer/Medical Manager
kocwieja@usspeedskating.org
Fikre Wondafrash, LT Athletic Trainer
fwondafrash@usspeedskating.org
Christina Carroll, LT/ST Athletic Trainer
ccarroll@usspeedskating.org
Matt Kooreman, LT Program Director
mkooreman@usspeedskating.org
Ryan Shimabukuro, LT Ntl Team Coach
rshimabukuro@usspeedskating.org
Gabriel Girard, LT Ntl Team Coach
ggirard@usspeedskating.org
Andréa Do-Duc, ST Program Director
adoduc@usspeedskating.org
Wilma Boomstra, ST Ntl Team Coach
wboomstra@usspeedskating.org
USS GOVERNANCE

As the National Governing Body for the sport, USS is responsible for the conduct and administration of speed skating in the United States. USS establishes and implements the rules, policies and procedures, conducts National Championships, disseminates safety and sports medicine information and selects athletes to represent the United States in international competition.

USS BOARD OF DIRECTORS

Mark Carleton  President, Independent Director
Susan Sandvig-Shobe  Vice-President, General Member
Andy Kelly  Treasurer, Independent Director
Rusty Smith  Secretary, World Team/Olympian Rep
Ryan Bedford  Athlete Rep
Carlijn Schoutens  Athlete Rep
Tony Liu  Club Rep
Pat Maxwell  Coach/Official Rep
Duncan White  Independent Director
Don Mealing  Independent Director
USS COMMITTEES, TASK FORCES & COMMISSIONS

Nominating/Governance Chair
Audit Chair
Judicial Chair
Ethics Chair
Safe Sport Chair
Long Track Chair
Short Track Chair
Competition Chair
Membership Development Chair
Coaching Chair
Officials Chair
Medical Chair
Sport Science Chair
Masters Chair
Alumni Chair
Hall of Fame Chair

Chris Aronhalt
Andy Kelly
Keith King
John Rosen
Susan Sandvig-Shobe
Nick Pearson
Mike Kooreman
Donna Fiorenza
Steve Penland
Greg Wong
Dan Immerfall
Dr. Ted Kyle
Ingmar Jungnickel
Glenn Corso
Mark Greenwald
Rusty Smith

USS ATHLETE ADVISORY COUNCIL

Brittany Bowe
Brian Hansen
Thomas Hong
Ian Quinn
Kristen Santos
Carlijn Schoutens
**USS FUNDRAISING PROGRAMS**

Fundraising is more than a way to raise money, it’s a way for USS to promote its vision, mission and goals. Thanks to the generous support of many people and organizations, USS programs continue to expand to help more athletes, from beginning skaters to Olympians.

**ANNUAL FUND**

The Annual Fund provides individuals a way to support USS and its World Class athletes. Tax-deductible donations in any amount to USS goes to the funding of National Training Program, Development Programs, World Cup Teams and Olympic Teams.

**DONOR FUNDED ATHLETE SUPPORT PROGRAM**

The Donor Funded Athlete Support (DFAS) Program enables donors to give direct support to USS athletes. On an annual basis, money from the Program will be allocated directly, and evenly, to qualified athletes determined by criteria set by the USOPC and USS.

**US SPEEDSKATING FOUNDATION**

The US Speedskating Foundation (USSF), a 501c3 organization, supports year-round athlete training, development, competition and education for speed skaters in the United States. Through annual grants, the USSF provides funds to support programs that grow the sport of speed skating from the grassroots level all the way to podiums at the Olympic Games. Donations to the USSF are tax deductible.

**88 & COUNTING**

This annual event brings together past and present athletes to help raise funds for current and future athletes of our sport. For those that attend this invite-only event, you’ll rub elbows with Olympic Champions like Joey Cheek, Bonnie Blair-Cruikshank, Eric Heiden, Dan Jansen, and Derek Parra to name a few.
The US Speedskating Podium Club is an important fundraising program for USS. With an annual contribution of $2,500 or more, Podium Club members receive the opportunity to attend special USS events, receive insider news and Under Armour/USS co-branded gear. The Podium Club contributions directly support athlete training and preparation. Thank you to our 2019-2020 Podium Club members and donors.

Scott Amann
Mike & Angela Aukamp
Rich Baer
Bonnie Blair-Cruikshank
Tim Bostley
Aryeh Bourkoff
Mark Carleton
Eric Heiden
Marisa & Chad Hollingsworth

Dan & Karen Jansen
David Jorgensen
Mike & Susan Keys
David Koff
Drew McManus
Melina Nicolatus
Mike & Mary Plant
Mark Prothro
Joel & Susan Shobe

Ted Senko
Cindy Shearman
Rusty Smith
Jim & Tammy Stephens
Steve Tucker
Jeff & Sue Wandishin
Marc Weisburg
Brian Wendling
Duncan White

2019 USS CYCLING EXPERIENCE

Twenty-four cycling enthusiasts enjoyed the fifth annual US Speedskating Cycling Experience, June 21-23, 2019 in Boulder, Colorado. This event supports the USS National Team athletes as they make their journey toward the 2022 Olympic Winter Games in Beijing.
The US Speedskating SafeSport Policy establishes a healthy, positive and safe environment for all parties participating in the sport of speed skating. The USS SafeSport Policy raises awareness about misconduct in sport, promotes open dialogue, provides training and resources, and assists members with potential allegations.

USS works in partnership with the U.S. Center for SafeSport to prevent abuse and foster a national sport culture of respect and safety on and off the ice. The U.S. Center of SafeSport has exclusive authority within speed skating to investigate and resolve allegations of sexual misconduct and any related misconduct.

The following groups are required to complete SafeSport training: elected members of the USS Board of Directors, Staff, Certified Coaches, Level 3, 4 & 5 Officials, USS contractors that have frequent or regular contact with athletes, all USS members that have a 1st Year, Club Competitor/Recreational, or National-Level Competitor membership and that are 18 years of age or older. It is recommended that all USS Athletes listed in the USADA pool take this training, but it is not required.

ALONG WITH TRAINING, USS PROVIDES THE FOLLOWING RESOURCES:

- Youth Athlete Training
- Online Parent Training
- Banned Individuals List
- Parent Toolkit
- Background checks

24-Hour Victim Services Hotline
866-200-0796

Visit our website for more information about USS SafeSport
<table>
<thead>
<tr>
<th>State</th>
<th>Club Name</th>
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<tr>
<td>Alaska</td>
<td>Alaska Speedskating Club</td>
<td>11111 S. Center Drive, Anchorage, AK 99515</td>
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<tr>
<td>Arizona</td>
<td>Phoenix Speedskating Club</td>
<td>2875 W Ray Rd, Chandler, Arizona 85224</td>
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<td>Arizona</td>
<td>AZ Ice Speedskating Club</td>
<td>2305 E. Knox Rd., Gilbert, AZ 85296</td>
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<tr>
<td>California</td>
<td>Northern California Speedskating</td>
<td>519 18th Street, Oakland, CA 94612</td>
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<td>California</td>
<td>Santa Clarita Speed Skating</td>
<td>27745 N. Smyth Dr., Valencia, CA 91355</td>
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<tr>
<td>Colorado</td>
<td>Colorado Gold Speedskating</td>
<td>3205 Venetucci Blvd., Colorado Springs, CO 80906</td>
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<tr>
<td>Connecticut</td>
<td>Connecticut Speedskating</td>
<td>784 River Rd., Shelton, CT 06484</td>
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<td>Connecticut</td>
<td>Danbury Speedskating</td>
<td>1 Independence Way, Danbury, CT 06810</td>
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<td>Florida</td>
<td>Sunshine State Speedskating</td>
<td>8701 Maitland Summit Blvd., Orlando, FL 32810</td>
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<td>Park Ridge Speedskating</td>
<td>2800 West Oakton, Park Ridge, IL 60068</td>
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<tr>
<td>Indiana</td>
<td>Full Throttle Speed Skating Team</td>
<td>2501 Lincoln Park D., Columbus, IN 47201</td>
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<tr>
<td>Iowa</td>
<td>Iowa Speed Skating</td>
<td>1100 Rockford Rd. SW, Cedar Rapids, IA 52404</td>
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<td>Kansas</td>
<td>Air Capital Speed Skating</td>
<td>505 W. Maple St., Wichita, KS 67213</td>
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<tr>
<td>Maine</td>
<td>Great Atlantic Speedskating</td>
<td>20 Hat Trick Dr., Falmouth, ME 04105</td>
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<td>Maryland</td>
<td>Potomac Speedskating</td>
<td>11717 Orebaugh Ave., Wheaton, MD 20902</td>
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<tr>
<td>Maryland</td>
<td>United Capital Blades Speedskating</td>
<td>11717 Orebaugh Ave., Wheaton, MD 20902</td>
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<td>Massachusetts</td>
<td>Bay State Speedskating</td>
<td>2130 Providence Highway, Walpole, MA 02081</td>
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<td>Midland Speedskating</td>
<td>405 Fast Ice Dr., Midland, MI 49642</td>
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<tr>
<td>Michigan</td>
<td>Petoskey Speedskating</td>
<td>1100 Winter Park Lane, Petoskey, MI 49770</td>
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<td>Michigan</td>
<td>West Michigan Speedskating</td>
<td>2179 Lake Ave., Twin Lake, MI 49457</td>
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<tr>
<td>Michigan</td>
<td>Wolverine Sports Club</td>
<td>1555 E. Woodward Heights Blvd., Hazel Park, MI 48030</td>
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<tr>
<td>Montana</td>
<td>Butte High Altitude Speedskating Club</td>
<td>1 Olympic Way, Butte, MT 59701</td>
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<tr>
<td>Minnesota</td>
<td>Midway Speedskating</td>
<td>2661 Civic Center Drive, Roseville, MN 55113</td>
</tr>
<tr>
<td>Minnesota</td>
<td>Twin Cities Speedskating</td>
<td>2661 Civic Center Dr., Roseville, MN 55113</td>
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Missouri
Gateway Speedskating
111 S. Geyer, Kirkwood, MO 63122
Jefferson City Speedskating
711 Kansas St., Jefferson City, MO 65109
St. Louis Metropolitan Speedskating
550 Weidman Rd., Ballwin, MO 63011
5555 St. Louis Blvd. Suite 345, Hazelwood, MO 63042
33 E. Glendale Rd., Webster Groves, MO 63119

New York
Adirondack Speedskating
2634 Main St., Lake Placid, NY 12946
Binghamton Speed Skating
5 Chestnut St., Binghamton, NY 13902
Buffalo Speedskating
2607 Niagara St., Buffalo, NY 14207
Flushing Meadows Speedskating
13135 Avery Ave., Flushing, NY 11355
Lake Placid Speedskating
2634 Main St., Lake Placid, NY 12946
Rochester Speedskating
131 Elmwood Ave., Rochester, NY 14611
Saratoga Winter Club
30 Weibel Ave., Saratoga Springs, NY 12866
Syracuse Speed Skating
698 Robinson St., Syracuse, NY 13206
121 W. Seneca Turnpike, Syracuse, NY 13205
Taconic Speedskating
348 Tuckahoe Rd., Yonkers, NY 10710

New Jersey
Garden State Speedskating
161 East Hanover Ave., Morristown, NJ 07960
560 Northfield Ave., West Orange, NJ 07052
1425 Frontier Rd., Bridgewater, NJ 08807

Ohio
Cleveland Heights Speedskating
1 Monticello Blvd., Cleveland Heights, OH 44118
Columbus Speedskating
3600 Chiller Lane, Columbus, OH 43219
Lakewood Skating Club
14740 Lakewood Heights Blvd., Lakewood, OH 44107

Pennsylvania
East Penn Speedskating
3103 Paper Mill Rd., Wyomissing, PA
701 Haywood Dr., Exton, PA 19341
Pittsburgh Speedskating
700 Craigdell Road, New Kensington, PA 15068

Utah
Oval Speedskating
5662 South Cougar Lane, Kearns, UT 84118
Park City Speedskating
600 Gilmore Way, Park City, UT 84060
Utah Masters Speedskating League
5662 South Cougar Lane, Kearns, UT 84118

Vermont
Green Mountain Speed Skating
100 Run Mall Place, Rutland, VT 05701
Upper Valley Speedskating Club
45 Highland Ave., White River Junction, VT 05001
Amsden Way, Woodstock, VT 05091

Washington
Mountain View Speedskating
14313 S.E. Mill Plain Blvd., Vancouver, WA 98684
Puget Sound Speedskating
2645 S 80th St., Tacoma, WA 98409
Whatcom Speed Skating
1225 Civic Fieldway, Bellingham, WA 98229

Wisconsin
Central Wisconsin Speedskating Club
6400 Alderson St., Weston, WI 54476
Cornerstone Skating Club
1640 Fernando Dr., Ashwaubenon, WI 54115
Madison Speedskating Club
100 N. Perry Parkway, Oregon, WI 53575
Wisconsin Speed Skating Club
500 South 84th St., Milwaukee, WI 53214
2019-2020 YEAR IN REVIEW
2019-2020 Long Track World Cup Team
Brianna Bocox
Brittany Bowe
Ethan Cepuran
Kimi Goetz
Kimani Griffin
Erin Jackson
Mia Kilburg

2019-2020 Short Track World Cup Team
Joey Mantia
Conor McDermott-Mostowy
Brett Perry
Ian Quinn
Paige Schwartzburg
Emery Lehman

2019-2020 Long Track Junior World Team
Giorgia Birkeland
Blair Cruikshank
Casey Dawson
Ian Frederick
Aidan Lewis

2019-2020 Short Track Junior World Team
Shreya Arun
Maame Biney
Hailey Choi
Clayton DeCelemente
Andrew Heo
Thomas Hong
Brandon Kim

Long Track Junior World Team
Greta Meyers
Abigail Sorenson
Jordan Stolz
Sydney Terpening
Jonathan Tobon

Short Track Junior World Team
Julie Letai
Ryan Pivirotto
Kristen Santos
Jonathan So
Corinne Stoddard
April Shin
Aaron Tran
The 2019-2020 ISU Long Track season concluded on March 8, 2020 with two U.S. athletes bringing home medals from the World Cup Finals at Thialf Stadium in Heerenveen, Netherlands. Two-time Olympian and Olympic medalist Brittany Bowe won the silver medal in the 1000m and also won her fourth overall World Cup 1000m title. Two-time Olympian Joey Mantia earned bronze in the Mass Start and also finished the season in second place overall in the Mass Start event.

**JUNIOR WORLD LONG TRACK CHAMPIONSHIPS**

The Junior World Championships were held at the Arena Lodowa in Tomaszów Mazowiecki, Poland February 21-23, 2020. Casey Dawson captured the bronze medal in the Men's 5000m which topped off a weekend of great performances by Team USA.

**SHORT TRACK**

**2020 WORLD SHORT TRACK CHAMPIONSHIPS**

Due to the COVID-19 pandemic, this event was cancelled.

**JUNIOR WORLD SHORT TRACK CHAMPIONSHIPS**

The Junior World Short Track Championships were held in Bormio, Italy January 31 - February 2, 2020 where Corinne Stoddard of USS lead the way for the team. Stoddard earned a bronze medal in the 500m and followed up with a silver in the 1000m event. She also was the only athlete to make the finals in all three individual events.

The 2020 Youth Olympic Games came to a close on January 22, where five USS athletes enjoyed numerous successes on an international level. Long Tracker Jonathan Tobon earned a bronze medal in the Men's 1500m; Tobon also anchored his Mixed NOC Team Sprint team, skating to another bronze medal. Short Tracker Jonathan So was a part of the gold medal-winning Mixed Short Track - NOC Relay team.
2019-2020 HOSTED MAJOR EVENTS

2019-2020 SHORT TRACK WORLD CUP #1: NOVEMBER 1-3
The ISU Short Track World Cup season kicked off in Salt Lake City where 35 new National Records and one World Record were set.
- Utah Olympic Oval: 3,600 in attendance
- Kim Boutin set a world record in the Ladies 500m
- Kristen Santos set a U.S. National Record in the Ladies 1000m
- On Facebook there was over 150,000 impressions and over 370,000 people reached
- Almost 5,000 people came out to the event

2020 LONG TRACK FOUR CONTINENTS CHAMPIONSHIPS: JANUARY 31 - FEBRUARY 2
The inaugural ISU Four Continents Speed Skating Championships event was held at the Pettit National Ice Center.
- Mia Kilburg won two individual gold medals: Ladies 3000m and Mass Start, and a bronze in the 1000m
- Brianna Bocox won two individual gold medals: Ladies 1500m and 1000m
- Kilburg, Bocox and Paige Schwartzburg won gold in the Ladies Team Pursuit

2020 LONG TRACK WORLD SINGLE DISTANCES CHAMPIONSHIPS: FEBRUARY 13-16
For the first time in 13 years, the ISU World Single Distances Championships made its way back to the Utah Olympic Oval. The U.S. athletes made incredible strides and made use of their time on the Fastest Ice On Earth. 6 World Records were set over the four day event.
- Utah Olympic Oval: 7,000+ in attendance
- Two-time Olympian Joey Mantia won bronze in the Men's 1500m
- Kimi Goetz had two top-5 finishes
- Team USA finished with 9 top 8 finishes
- Facebook and Instagram reached 258,000 and people generated over 669,000 impressions
- 432,300+ livestream viewers
Short Track & Long Track World Championships and World Cups Media Exposure

- 37 international race days
- 80+ Hours of original coverage
- International broadcasts in Canada, China, Korea, Japan, Europe (on Eurosport and national coverage)
- 6 hours of TV coverage on NBCSN
- 50+ hours of TV Coverage on the Olympic Channel
- 37 World Cup race days streamed on NBC Sports Gold

Social Media Channels

54,248 combined fans of USS
10M+ global social media mentions (30+ countries)

Facebook: 26,345 followers
Instagram: 12,606 followers
Twitter: 12,087 followers
Youtube: 3,210 subscribers

Twitter impressions: average 10K+ per month
Instagram averages 3,000 reach per post

490,000+ page views on USSpeedskating.org
More than 97,000 unique visitors
USS PARTNERS

PREMIER PARTNERS

TOYOTA
USANA
KT TAPE
UTAH SPORTS COMMISSION
UNDER ARMOUR
FUEL GREATNESS

OFFICIAL SUPPLIERS

cascade speedskeates
Dynatronics
Salt Lake Community College
NORMATEC

MEDICAL SUPPLIERS

Froedtert & Medical College of Wisconsin
US²MRI
University of Utah Health Care
Sports Medicine
TOP JUNIOR SKATER RECOGNITION

At the conclusion of each season, the USS High Performance staff selects the Junior Development Athletes of the Year. Athletes are selected based on rate of improvement, personal best times, results from the USS Junior Championships, Age Group National Championships and AmCups, and world ranking among their peers. The 2020 Junior Development Skaters of the Year are:

- Eunice Lee
  Short Track
- Hudson Halling
  Short Track
- Piper Yde
  Long Track
- Dylan Woodbury
  Long Track

2019-2020 CLUBS OF THE YEAR

USS Clubs participated in the USS Club of the Year award process where they were rated in Membership, Administration, Training & Safety, Outreach and Competition. On average, the participating clubs have a retention rate of 74%!

- AZ Ice
  Small Club of the Year
- Adirondack Speedskating
  Medium Club of the Year
- Garden State Speedskating
  Large Club of the Year
USS 2020 HALL OF FAME INDUCTEES

Kip Carpenter
Carl Foster
Contributor to the Sport

2019-2020 USS AWARDS

Simon Cho
Development Coach of the Year

Dan Greene
Volunteer Coach of the Year
US Speedskating’s funding of athletic programs makes a difference in the dreams of Olympic skaters, from pond to podium. Unlike many rival nations, there is no government funding to support U.S. athletes. USS’ primary sources of funding are USOPC high performance grants, ISU Event & Development grants, sponsorships and fundraising – with the spirit of Olympism motivating the American public to give privately and help athletes accomplish their goals.

**HOW USS RAISES MONEY**

- Annual athletic program grants from the USOPC
- Marketing revenue from corporate sponsorships
- Private giving from individuals through major gifts, the Podium Club program, fundraising events and campaigns
- Membership dues and competition fees
- ISU Development Grants
- Contribution from the USS Foundation endowment
- Other supporting revenue programs and grants
- Elite ISU & Olympic qualifying events

**HOW USS SUPPORTS ATHLETIC PROGRAMS**

- High performance athletic programs includes elite coaching, sport science, nutrition, sports medicine, sports psychology, technology, sports analytics and strength and conditioning
- Travel for qualifying elite athletes
- World Class Training Facility
- Direct athlete financial support and living stipends
- Athletic pipeline development programs
- Coaches and officials education
- Support to over 60 USS clubs and 2,000 members
- College Education Scholarship Programs
- Rehabilitation, recovery and medical assistance
- Learn-To-Skate and Skate PE programs
Organizational financial stability with seven years of net operating income, increasing net assets from a negative $788,000 in 2013 to positive $545,118 in 2020.

Positive financial results through sound planning and execution, while dedicating resources to athletic programs.

Effective fundraising programs, including an endowment campaign to increase the US Speedskating Foundation (traditionally known as the USISA Charitable Fund) which supports funds that support USS.

Long-term relationships to maximize future funding opportunities through sponsors, private donors and fundraising events.

Capitalized on fundraising opportunities created by the Olympic Games and World Championship events.

Significant contributions in products and services through value-in-kind sponsor relationships, creating positive results on cash positions while maximizing support for athletic programs.

Strong governance and fiscal leadership from USS Board of Directors.

Empowerment and effective oversight of professional staff with a value-driven philosophy (integrity, accountability, team).

Invested in a major capital outlay in the new state-of-the-art training facility with no debt.

### Assets:

<table>
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<th>2020</th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
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<tbody>
<tr>
<td>Cash</td>
<td>406,151</td>
<td>259,991</td>
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<td>Right of Use Asset (training center)</td>
<td>1,759,859</td>
<td>1,798,186</td>
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<tr>
<td><strong>Total Assets</strong></td>
<td>2,467,796</td>
<td>2,327,926</td>
<td>884,285</td>
<td>396,032</td>
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### Liabilities & Net Assets:

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<td>Equity</td>
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<td>525,605</td>
<td>172,773</td>
<td>(78,491)</td>
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<td><strong>Total Liabilities &amp; Net Assets</strong></td>
<td>2,467,796</td>
<td>2,327,926</td>
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### Revenues:

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<td>UAF Athletic Facility Use</td>
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<td>Other High Performance Revenue</td>
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<td>Sponsorship/Marketing/Media</td>
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</tr>
<tr>
<td>Fundraising</td>
<td>281,464</td>
<td>255,982</td>
<td>446,482</td>
<td>139,149</td>
</tr>
<tr>
<td>USISA contributions</td>
<td>153,500</td>
<td>153,500</td>
<td>150,000</td>
<td>150,000</td>
</tr>
<tr>
<td>Other revenue</td>
<td>256,222</td>
<td>212,068</td>
<td>99,151</td>
<td>186,483</td>
</tr>
<tr>
<td><strong>Total revenue</strong></td>
<td>5,253,403</td>
<td>4,363,762</td>
<td>5,359,268</td>
<td>4,073,442</td>
</tr>
</tbody>
</table>

### Expense:

<table>
<thead>
<tr>
<th></th>
<th>2020</th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>USOPC High Performance Grant</td>
<td>(2,814,767)</td>
<td>(2,877,783)</td>
<td>(3,410,479)</td>
<td>(2,967,824)</td>
</tr>
<tr>
<td>Sport/membership - develop. events</td>
<td>(520,258)</td>
<td>(438,060)</td>
<td>(202,353)</td>
<td>(215,896)</td>
</tr>
<tr>
<td>Elite events</td>
<td>(1,242,551)</td>
<td>(319,872)</td>
<td>(581,096)</td>
<td>(112,080)</td>
</tr>
<tr>
<td>Sponsorship/marketing/Media</td>
<td>(199,224)</td>
<td>(168,999)</td>
<td>(308,245)</td>
<td>(202,941)</td>
</tr>
<tr>
<td>Fundraising</td>
<td>(61,784)</td>
<td>(99,203)</td>
<td>(190,785)</td>
<td>(76,878)</td>
</tr>
<tr>
<td>General and administrative expense</td>
<td>(395,306)</td>
<td>(406,744)</td>
<td>(415,994)</td>
<td>(339,537)</td>
</tr>
<tr>
<td><strong>Net Surplus</strong></td>
<td>19,513</td>
<td>53,101</td>
<td>550,316</td>
<td>158,286</td>
</tr>
</tbody>
</table>
2019/2020 Program Spending

- Admin, $533,066 (10%)
- Fundraising, $61,318 (1%)
- Program, $4,640,773 (89%)

Net Asset Position

- 2013: $0
- 2014: $0
- 2015: $0
- 2016: $0
- 2017: $472,773
- 2018: $525,605
- 2019: $545,118
- 2020: $545,118

Key:
- (788,332) 2013
- (702,461) 2014
- (477,067) 2015
- (237,412) 2016
- (78,491) 2017