To consider the report in its entirety, please refer also to the detailed management response that will appear here [Governance Documents] within 90 days of the date of this report.
Executive Summary

Summary Observations

It shall be the policy of the United States Olympic Committee (USOC) that each National Governing Body (NGBs) adopt a Minimum Standards Policy for Athlete Safety Programs (Athlete Safety Standards) by December 31, 2013.

We noted the following opportunities to enhance the design of US Equestrian Federation’s (USEF) compliance with the Athlete Safety Standards:

> **Athlete Safety Standards - Criminal Background Checks and Education and Training Testing** – One individual selected for testing (10% of the selected individuals) did not complete education and training requirements during the testing period (i.e., May 1, 2016 through April 30, 2017); however, evidence was provided that the education and training requirements were completed prior to issuing the audit report.

Background and Approach

USOC engaged Baker Tilly Virchow Krause (Baker Tilly), to assist the USOC in the completion of SafeSport audits, to assess compliance with SafeSport policies and procedures at the USOC and all of its NGBs and High Performance Management Organizations (HPMOs).

Baker Tilly performed a review of USEF to evaluate compliance with the Athlete Safety Standards. The following activities were performed for this review of USEF:

> Developed and executed an audit program that included:
  - Holding a virtual entrance meeting to discuss and document USEF’s SafeSport program and processes.
  - Selecting a sample of 10 from the required individuals to ensure a background check was performed and education and training was completed. See Appendix A for a list of documents reviewed.
  - Reviewing USEF’s athlete safety policy and determining whether the following was addressed:
    - Required misconduct is prohibited and defined;
    - Reporting procedures are documented; and
    - The grievance process is documented and complies with Athlete Safety Standards.
  - Identifying which individuals are required to undergo a criminal background check and complete education and training.

2 Effective June 20, 2017 the USOC replaced the Athlete Safety Standards with the NGB Athlete Safety Policy. Due to the timing of this audit, fieldwork was performed in accordance with the Athlete Safety Standards.
> Conducted a virtual exit meeting, if requested, following delivery of the draft report, to discuss audit findings and recommendation(s) with USEF. See Appendix B for a list of individuals interviewed.

> Identified specific observations and recommendations regarding opportunities to enhance compliance with Athlete Safety Standards. Observations include the following attributes: criteria, condition, cause, effect and recommendation, as set out in the International Professional Practices Framework (IPPF) Standards and Practice Advisory 2410-1.
The table below represents opportunities to enhance the design and effectiveness of USEF’s compliance with the Athlete Safety Standards.

<table>
<thead>
<tr>
<th>1. Athlete Safety Standards - Criminal Background Checks and Education and Training Testing</th>
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<tbody>
<tr>
<td><strong>Criteria</strong></td>
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<td><strong>Effect</strong></td>
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<td><strong>Recommendation</strong></td>
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1. **Athlete Safety Standards - Criminal Background Checks and Education and Training Testing**

<table>
<thead>
<tr>
<th>Management response</th>
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<tr>
<td>and education and training requirements are met for all Required Individuals. Compliance with these requirements must be completed within 90 days of receipt of the final audit report. USEF should review the testing results and require all necessary individuals to complete the necessary requirements (i.e., criminal background check and/or education and training).</td>
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<tr>
<td>We agree with the condition and recommendation and will respond to the USOC with a detailed plan to ensure compliance with the current NGB Athlete Safety Policy. Our plan will be submitted to the USOC within the 90 day timeline referenced above.</td>
</tr>
</tbody>
</table>
Report Appendices
Appendix A: Documents Reviewed

We reviewed the following documents:

- Athlete Safety Standards Program Questionnaire
- Bylaws of the United States Equestrian Federation
- Population listing of “required individuals” (i.e., covered individuals required to undergo background check and training)
- SafeSport Policy US Equestrian Federation
Appendix B: Personnel Interviewed

We interviewed the following personnel:

- Sonja Keating, General Counsel
- Bill Moroney, Chief Executive Officer